

Review of the implementation of the Beijing Platform for Action in the EU Member States.

Advancing gender equality in decision-making in media organisations

## **United Kingdom**



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## Introduction

EIGE's Report 'Advancing gender equality in decision-making in media organisations' reviews the implementation of the Beijing Platform for Action (BPfA) in the Member States and introduces the first indicators to measure the progress of gender equality in the area of women and the media. The report was prepared to support Irish Presidency of the Council of the EU (the first half of 2013). The report is available online at www.eige.europa.eu

The report explores the extent to which women occupy decision-making positions across a sample of media organisations in the 27 Member States and Croatia. It also aims to identify the extent to which these media organisations have developed gender equality policies, the mechanisms that are in place to monitor such policies and the kinds of specific initiatives which exist to further support the career development of women within the sector. Studies of women's employment experiences suggest that organisations that have adopted positive action strategies such as mentoring, leadership programmes and the formalisation of monitoring mechanisms, including equality committees, are also more likely to recruit and promote women into senior level positions. In other words, there seems to be a positive link between policies developed within media organisations to promote gender equality, and the proportion of women in decision-making roles, providing a rationale for looking at both of these elements together. In addition, insights into what helps and what hinders women's career prospects are important issues to explore. The report draws on some of the testimonies provided by senior women media practitioners who were interviewed for the study.

The following document presents the collected data and is available for the United Kingdom compared to the EU-27 in average.

EIGE 1. Research findings

## 1. Research findings

#### 1.1. Women in the media challenging the glass ceiling

Proponents of gender equality have long understood that media access is important and can serve as a key resource to promote the advancement of women. It is believed that this can be achieved, in large measure by increasing the number of women professionals working in the sector.

Tracking women's progress in media professions came in small steps during the 1970s and 1980s, with the first effort to conduct a cross-national study on women's employment in media being undertaken with the study *An Unfinished Story: Gender Patterns in Media Employment* (Gallagher, 1995), in preparation for the Beijing+10 meeting. The findings of the 1995 study (¹) showed women's greatest progress globally to be in Estonia and Lithuania, where, in both cases, women had reached 50 % of the media workforce. In the United Kingdom, 40 % of employed persons in broadcasting were women.

At executive producer levels, where decisions about media content can be made, however, women's advancement was strong only in Estonia (48 %) and Romania (40 %), in the United Kingdom, only 13 % of executive producers were women.

Looking at the recent employment trends at the EU level, one can see that, on average, women make up nearly half the workforce within media industry and account for more than half of tertiary level graduates for media-related careers. Despite of this positive trend among women's presence in the media sector, it continues to be male-dominated in most of the EU Member States and Croatia.

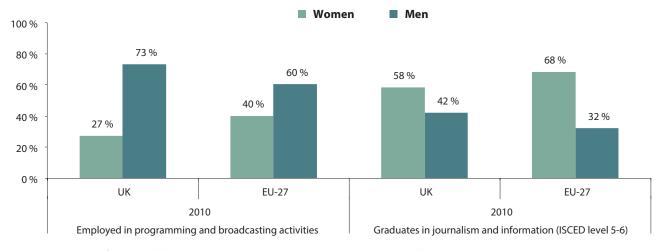


Figure 1: Women and men employed in the media sector and graduates in journalism and information

Source: Eurostat, LFS (Ifsa\_egan22d), Eurostat, Education Statistics (educ\_grad5) (See Fig. 1.1 and Fig. 1.2, p. 16-17 in the main report).

Looking at the recent employment and educational attainment trends in the United Kingdom, the trend is similar to EU average: more than half of tertiary level graduates for media-related careers are women and women make up nearly half the workforce within media industry.

In 2011, the largest global study of women's employment in news companies (²) was conducted and the data showed that women were close to parity with men in most occupational roles in some of the countries of Eastern and Nordic Europe. Based on that study, for example in the United Kingdom, women represent nearly half (45 %) of the combined workforce for these companies, putting them near parity with men.

At the senior professional level, women are moderately represented (39.5 %), as well as in management and governance, where women are around a third (30.2 % and 36.5 %, respectively). Women represent just over a third (35.2 %) of the journalists in middle management, and fewer – just over a fourth (29.5 %) – at senior management level.



In spite of the increased number of women employed in the media sector, persistent patterns of inequality in the form of under-representation, glass ceiling barriers to advancement, and low pay (in relation to men) still remain firmly embedded within the media sector.

Disparities among women and men in the media industry may be rooted in a phenomenon of progressive segregation into different career paths. For example, based on a 2003 study looking at the United Kingdom, the US and Australia, Delano found that in the United Kingdom, women tend to 'train into' the journalism field at magazines, whereas men get their experience at local papers. The study also revealed that employers provide little support for family life; and in all three countries, most journalists do not have children, even if married. In addition, men continue to exclude women in social and professional venues, and this has led women to 'build their own occupational networks' (Delano, 2003: 285 (3)).

Women face serious career development issues within the wider European media industry and, indeed, globally. A way for women to seek support and occupational advancement has been through unions and professional associations. In both 1991 and 2001, the International Federation of Journalists (IFJ) conducted surveys among journalists' unions in 39 countries to determine women's status in newsrooms and their membership and leadership in unions. Peters' (June 2001) report for IFJ noted that in Europe, women represented 40 % of journalists in newsrooms, but only held 3 % of the decision-making posts. Within journalists' unions of Europe, women were found to comprise 37 % of the membership and hold 19 % of the posts in governing bodies.

Some national journalism unions have been working to support women's career advancement (Peters, 2001) (\*), including Finland, Germany, Denmark, Hungary, the United Kingdom, and Ireland, by advancing women within the union structure.

There are numerous consequences pertaining to the persistence of gender inequality in the media sector. Furthermore, segregation patterns in the media, for example the career stagnation of women in reporting roles, contribute to gender inequalities in pay. For example, Delano (2000) (5) researching the United Kingdom context, noted that while much has changed in British journalism, including the steady advancement of women into the profession by the 1980s, women are still under-represented and paid 20 % less than their male counterparts performing the same or similar duties.

## 2. Data Collection and Analysis

#### 2.1. Methodology for data collection

The data collection was carried out by a team of selected senior researchers from each Member State and Croatia and coordinated by the three senior researchers and managers of the project. National researchers that ensured the data collection for the United Kingdom are Karen Ross and John Boyle (University of Liverpool).

In total, 96 media organisations were surveyed across the 27 Member States and 3 in Croatia. The survey sampled the public service broadcasters, together with a range of large-scale private media organisations.

The private media organisations chosen were based on: the size of the organisation (in terms of workforce), popularity of service or product (e.g. audience ratings for TV and radio; circulation for newspapers) and importance (e.g. in terms of opinion-forming). Also, due to the necessity to limit the number of organisations from one country, a selection was done based on multiple criteria. For example, when a newspaper had a high circulation but a small workforce, or where several TV stations claimed to be the 'most popular' but where verifiable data on ratings was impossible to obtain.

The sample for any one country had to contain the public service broadcaster and up to three private organisations, depending on media density. In most countries, the private media selected comprised of at least one newspaper and at least one TV station. Radio stations were included in countries where radio was particularly popular, in high-media density countries, or where the public service broadcaster split TV and radio into two separate operational structures.

Table 1: Media organisations surveyed in the United Kingdom

Organisa- tion	Туре	Fund- ing	Source of data	Rationale for Inclusion (private)
Global Radio	Radio	Private	http://www.thisisglobal.com/radio/contact-us/; http://www.thisisglobal.com/radio/senior-management-team/	Largest private radio broadcasting network
Guardian	Newspaper	Private	http://www.gmgplc.co.uk/the-scott-trust/ the-scott-trust-board/ http://www.guardian.co.uk/gnm-press-office/ gnm-executive-committee	Significant opinion- former (both print and online)
ITV (Inde- pendent Television)	TV	Private	ITV, ITV Plc Annual Report and Accounts for the Year Ended 31December 2011, ITV, 2012, p. 2 http://www.itvplc.com/about/management/management-team;	Largest private TV network (audience)
BBC	TV+Radio	Public	http://www.bbc.co.uk/bbctrust/who_we_are/trustees/lord_patten.html http://www.bbc.co.uk/aboutthebbc/insidethebbc/manage-mentstructure/biographies/thompson_mark.html http://www.bbc.co.uk/aboutthebbc/insidethebbc/manage-mentstructure/bbcstructure/bdg.htm	

#### 2.2. The gender equality of decision-making in media organisations

The influential nature of the media industry informing public opinion underlines the need to address the representation of women in high-profile, decision-making posts. Substantial progress has been made in the area, with women occupying the field in greater numbers, and often out-numbering men on journalism courses. However, the issue of representation of women at the top levels remains a key concern.



Collected data provide an overview of the degree to which women held decision-making positions in media organisations. The five different levels of management structure identified within the organisations were categorised as strategic level (Chief Executive Officer and members of the board) and operational level (Chief Operating Officer, other Operational Managers, Heads of Directorate/Unit and Heads of Department).

The data show that overall, in the selected media organisations from the Member States, across all management levels, women constitute around one-third (30 %) of senior staff placed in decision-making positions. However, when this composited figure is disaggregated into its component parts, it is clear that the representation of women in decision-making posts increases as the level of the position decreases.

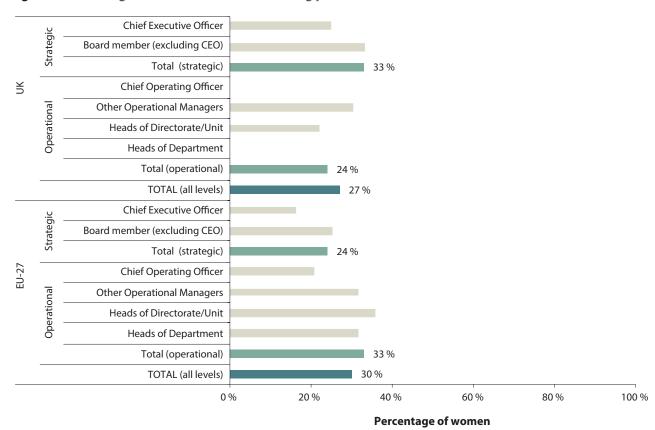


Figure 2: Percentage of women in decision-making positions and on boards, 2012

Source: Data were collected in July-September 2012 (See Fig. 2.1, p. 26 and Table 1, p. 91 in the main report).

NB: The risk of double-counting individuals who could have had more than one role within the organisation was avoided by counting the person and not the position. Cognisance must be taken of the fact that the sample size was small and therefore the findings are indicative. For BE, no positions identified at level 5.

In the United Kingdom, in the selected media organisations across all management levels, women constitute 27 % of senior staff placed in decision-making positions. Women occupy one-third (33 %) of strategic positions and around quarter (24 %) of operational positions.

Within the media sector, there are notable disparities between public and private media organisations relating to their commitment to gender equality. Public service companies, in general, can be expected to comply more fully with national codes and legislation in the area of promoting gender equality in decision-making positions than private organisations.

Data on EU-27 level show that women are much more likely to be recruited or promoted to senior positions in public media organisations than in the private sector.

2. Data Collection and Analysis

100 % Public Total (public and private) Percentage of women 80 % 60 % 50 % 35 % 33 % 33 % 40 % 30 % 29 % 24 % 24 % 20 % 0 % Strategic Operational Strategic Operational (including board members) (including board members)

Figure 3: Percentage of women in decision-making positions and on boards by sector, 2012

Source: Data were collected in July-September 2012 (See Fig. 2.2, p. 28 and Table 1, p. 91 in the main report).

NB: The risk of double-counting individuals who could have had more than one role within the organisation was avoided by counting the person and not the position. The mixed organisations (public and private) have been included under public. Cognisance must be taken of the fact that the sample size was small and therefore the findings are indicative.

In the United Kingdom, similarly with EU-27 average, women are much more likely to be recruited or promoted to senior positions in public media organisations.

#### 2.3. Gender equality in the media regulatory bodies

For the purposes of comparison, the extent to which women participate on the boards of national media regulatory bodies in the EU Member States and Croatia was also considered and Table 2 below shows that of the 213 board member positions across the EU independent media regulators presented, 31 % are occupied by women.

Table 2: Women and men on the boards of independent media regulatory authorities (°)

EU-27		Percentage	Total		
and HR	Name of Independent Media Regulatory Authority	Women	Men	positions	
UK	Ofcom	44	56	9	
EU-27	Total	31	69	213	

Source: Data were collected in July-September 2012 (See Table 2.1, p. 36 in the main report).

#### 2.4. Gender equality policies and measures in media organisations

In addition to exploring the positions that women have attained within the management hierarchies of the organisations surveyed, data was also collected on the extent to which those organisations have responded to gender equality outside of binding national legislation. This is done through the establishment of codes and policies, mechanisms for implementing and monitoring gender equality and practical measures that organisations have put in place to support women's career progression.



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The United Kingdom is one of four Member States to have all types of policies for the promotion of gender equality, codes of conduct and monitoring mechanisms for the promotion of gender equality (a gender equality policy or code of conduct, equal opportunities or diversity policy, a committee responsible for equality policy issues, a Diversity Department, Diversity Officer) in selected media companies.

Various types of practical measures to promote gender equality (a policy on sexual harassment in the workplace, a Dignity at Work policy, a policy relating to maternity leave, a policy relating to paternity leave, a policy relating to parental leave, harassment advisers) exist in surveyed media companies in five Member States, including the United Kingdom.

#### 2.5. Gender and the media in national legislative contexts

The national legislation on gender equality existing in Member States and Croatia represents another nuance through which to analyse the gender balance of decision-making in media organisations. It also influences the ways in which media organisations respond to the gender equality agenda by establishing internal policies and codes. In several organisations, the internal policies addressing gender equality follow the requirements of the national legislation; therefore specific policies have not been adopted.

#### Table 3: Examples of research, legislation and media-monitoring organisations in the United Kingdom

#### National government: examples of research, legislation and media-monitoring organisations

a) Research conducted into any aspect of gender and media: no examples provided for UK

b) Legislation on any aspect of gender and media: In the United Kingdom, any media organisation licensed to broadcast is required by law to promote 'equality of opportunity to employment between men and women.' There are no government provisions for women in decision-making roles within media organisations.

UK, Communications Act 2003, London, 2003, p. 297.

c) Formal media-monitoring organisations: In the UK, The Office of Communications (OFCOM) is a quasi-governmental organisation that monitors and regulates broadcast media in the UK. There is currently no governmental body in the UK to monitor and regulate the press. The Press Complaints Commission (PCC) is a self-regulatory industry body. http://www.ofcom.org.uk/; http://www.pcc.org.uk

d) Formal media & gender-monitoring organisations: no examples provided for UK

#### NGOs, Civil Society, Professional Media Unions and Organisations: examples of monitoring organisations

a) Monitoring organisations which focus on the media: In the United Kingdom there are many non-governmental and non-profit organisations offering critiques of mainstream media output. Some offer a general analysis of media bias, while others focus on the representation of specific groups. Examples are: Glasgow Media Group; Islamophobia Watch; Media Lens; Media Standards Trust; Mediawatch UK; Trans Media Watch

Media monitoring by private companies for corporate interests, which use them for marketing and matters of public relations, has become a notable online industry in the UK.

http://www.glasgowmediagroup.org/;

http://www.islamophobia-watch.com/;

http://www.medialens.org/;

http://mediastandardstrust.org/about/;

http://www.mediawatchuk.org.uk/;

http://www.transmediawatch.org/

b) Monitoring organisations which focus on gender and media: no examples provided for UK

Source: Data were collected in July-September 2012

#### 2.6. Journalists' professional associations and unions

Important actors in the promotion of gender equality are the various professional associations and unions connected with different aspects of media professional practices. A key association amongst those at the global level is the International Federation of Journalists (IFJ) and its various regional sub-organisations such as the European Federation of Journalists (EFJ). The IFJ/EFJ recently (November 2012) published a handbook on good practice in gender equality amongst European journalists' unions. It includes a number of strategies that could be taken up by a variety of organisations, not just unions or professional associations (7).

#### Table 4: Examples of professional media unions in the United Kingdom

a) Professional media unions with a women's officer post: In the United Kingdom, The Broadcasting, Entertainment, Cinematography and Theatre Union (BECTU). The National Union of Journalists' (NUJ) equality officer.

b) Professional media unions with a women's council: In the UK, BECTU has a Women's Committee and they also hold an annual Women's Conference. While the NUJ does not have a specific women's council its Equality Council covers women's issues.

c) Organised groups of women media professionals (journalists, filmmakers, etc.): In the United Kingdom, Women in Film and TV is an organisation that promotes women within the media industry in the UK. Bird's Eye View is a UK based organisation that was set up to support and celebrate women film-makers. Women in Media is a Sussex-based group serving women in the digital media industry. Women in Journalism is an organisation specifically for women working in different aspects of journalism. http://www.wftv.org.uk/wftv/default.asp?menu=home

http://www.birds-eye-view.co.uk/198/about-us/about-us.html http://www.wij.org.uk; http://www.womeninmedia.co.uk/

Source: Data were collected in July-September 2012

#### 2.7. Strengthening gender equality policies and practices

Although organisations have their own internal policies, and some EU Member States and Croatia have passed their own legislation, there have still been a number of high profile cases where employees have taken their employers to court on the grounds of sex discrimination. There have been several such cases within the media sector and these cases are often very visible in the media because of the high-profile nature of some of the accused organisations. Such cases act as a reminder of the consequences for organisations who ignore the legislation which exists to protect their workforce and especially those members of staff who are women.

## **Table 5:** Examples of research and high profile cases of media professionals taking their employer to a tribunal on the grounds of gender discrimination in the United Kingdom

a) Examples of research undertaken or commissioned into any aspect of gender and media: In the UK, in 2012, the BBC carried out a survey on women in influential positions across a variety of sectors including the media. Channel 4 commissioned a study looking at the representation of British Muslims in UK print media, which covered the under-representation of Muslim women. NatCen, BBC, and Creative Diversity Centre, Serving All Ages: The Views of Audience and Experts, BBC, 2012. Holt, Gerry, Women Hold Fewer Than Third of Top Jobs, BBC News, May 29 2012.

Moore, Kerry, Paul Mason, an Justin Lewis, *Images of Islam in the UK: The Representation of British Muslims in National Print News Media*, Cardiff School of Journalism, Media and Cultural Studies, 2008.

b) Examples of high profile cases of media professionals taking their employer to a tribunal on the grounds of gender discrimination: Case 1: In 2010, Natalie Stone and Victoria Waterson won their lawsuit against BSkyB for sex discrimination and unfair dismissal because the two women were found to have been made redundant because of maternity leave issues. Case 2: In 2011, Miriam O'Reilly won an age discrimination case against the BBC after she was sacked from the rural affairs show (Countryfile) that she presented. While her claim of sex discrimination was not upheld by the employment tribunal that heard her case, it was widely understood that it was her age combined with her gender (three other female presenters in their 40s and 50s were also dropped from the show, while a 70-year-old male presenter remained) that led to the BBC's discriminatory actions.

Source: Data were collected in July-September 2012



# 3. Indicators to follow up the Beijing Platform for Action: Women and the Media

Proposed indicators are aimed at measuring objective J1 of the BPfA, which is to 'increase the participation and access of women to expression and decision-making in and through the media and new technologies of communication'. The outcomes of the literature review, the collected data and the analysis of collected data served as the basis for the development of the indicators.

Three indicators have been developed and proposed. The first two indicators address decision-making directly, and the data present the numbers of women occupying high-level positions in media organisations, in both internal and external decision-making bodies. The third indicator is of a qualitative nature and it charts the existence of policies and measures in the media organisations promoting and supporting gender equality in decision-making. This indicator does not analyse or evaluate the policies and measures, it shows the number and range of the policies and measures identified within the media organisations.

## Indicator 1: The proportion of women and men in decision-making posts in media organisations in the EU

This indicator measures the extent to which women occupy positions associated with senior decision-making across a range of management and operational functions within media organisations, incorporating both strategic and executive decision-making, so as to include both policy-makers and media content makers.

The indicator encompasses four different decision-making levels, from the highest strategic roles to middle managers as follows:

**Level 1**: The highest decision-making level covering all strategic decisions related to the organisation. The titles that may be covered under this level are: Chief Executive Officer, Chairperson, President, Director or similar positions. The person holding this position is likely to chair the most senior strategic or policy-making board or committee/s of the organisation.

**Level 2**: The chief senior operational managerial position that operates at the top decision-making level and has budgetary control, overseeing programmes and editorial policy under her/his responsibility. The titles that may be covered under this level are: Director General, Executive Director, Editor-in-Chief or similar positions. The person holding this position is likely to chair the most senior operational decision-making committee/s.

**Level 3**: The senior operational management positions that operate as decision-makers and have oversight of specific programmes/media content and execution of budgets. The titles that may be covered under this level are: Heads of Departments, Acting Directors, Management team members or similar positions. These positions are likely to be members of the operational decision-making committee/s.

**Level 4** (8): The managerial positions that entail responsibility for one of the main operational units of the organisation – for example, television, radio, sport, entertainment, news or significant areas of responsibility, e.g. digital services, finance, HR. The titles that may be covered under this level are: Heads of Divisions which are responsible for sub-areas: Head of News, Head of Sport, Head of Culture, Head of HR and Head of a Management Unit, etc.

Different position titles may be contained within the same decision-making level according to the responsibilities performed. Titles are provided only on an indicative basis as they are subject to considerable national variations.

Women occupy only 16 % of the highest level decision-making positions within selected media organisations (both public and private) in the EU. In general, the indicator demonstrates that women's participation in decision-making is higher at the lower levels of decision-making power, but still only reaches an average of 32 % at EU level.

Table 6: The proportion of women and men at all decision-making levels (levels 1 - 4) in media organisations, 2012

	Level		Level <sup>·</sup>	]	Level 2 Level 3					Level	4		TOTAL				
	ganisatic		Percentage		SL	Percentage		Perce	Percentage 😕		Percentage		Percentage		SL		
Country	media or	Number of compa	Women	Men	Number of positions	Women	Men	Number of positions	Women	Men	Number of positions	Women	Men	Number of positions	Women	Men	Number of positions
	Public	1	0	100	1	0	100	1	38	62	8	29	71	21	29	71	31
¥	Private	3	33	67	3	0	100	3	27	73	15	9	91	11	19	81	32
	Total	4	25	75	4	0	100	4	30	70	23	22	78	32	24	76	63
_	Public	42	22	78	41	26	74	27	34	66	325	36	64	864	35	65	1257
EU-27	Private	54	12	88	51	18	82	50	30	70	403	32	68	504	29	71	1008
	Total	96	16	84	92	21	79	77	32	68	728	34	66	1368	32	68	2265

Source: Data were collected in July-September 2012 (See Table 3.1 and 3.2, p. 50-51 in the main report).

NB: 'na' indicates 'not applicable'; the mixed organisations (public and private) have been included under public; due to the small number of private media organisations surveyed in each country generalisations should not be made on a country level, however, the data are still indicative on the EU level.

In the United Kingdom, in the 4 media organisations analysed, from the 63 positions analysed, only 24 % were occupied by women. In the public media organisations analysed (1), women reach 29 % of the high-level decision-making positions.

Having only 4 media organisations analysed for one country might not be representative for the entire landscape of existing media organisations. Still, one needs to consider that the public media organisation is the national broadcaster, the largest media organisation in the country. Also, among the 3 private media organisations, there are the largest private radio broadcasting network, the largest private TV network (audience) and the newspaper as the significant opinion-former (both print and online). These aspects are relevant when considering the representation of the sample.

Taking into account these reservations, data show that women's participation in decision-making positions within selected media organisations in the United Kingdom is lower than on average at EU level. Women's participation is higher in public media organisations.

## Indicator 2: The proportion of women and men on the boards of media organisations in the EU

Boards are generally the strategic decision-taking bodies of the media organisations, and in some also responsible for the executive decision-making part of the organisation. The members of the boards form the most senior external oversight committee, either of the organisation or of its parent company, and are in most of the cases unpaid employees of the media organisation.

This indicator provides information on the proportion of women and men on the boards of media organisations and it includes both the chairpersons and the members of the boards.



The indicator shows the share of women in positions in the top strategic decision-making bodies of the media organisation.

The figure includes the members and the chairperson of the decision-making boards of the surveyed media companies. In general, the indicator demonstrates that women's participation in decision-making bodies in media organisations is higher in public media organisations than in private ones. On average, in the media organisations surveyed, the proportion of women in decision-making bodies is 25 %.

Table 7: The proportion of women and men in the decision-making bodies of public and private media organisations, 2012 (including boards)

	Public and private					Public organisations				Private organisations				
	Percentage of		Percentage of Percentage of				Percentage of							
Country	Number of organisations	Women	Men	Number of positions	Number of organisations	Women	Men	Number of positions	Number of organisations	Women	Men	Number of positions		
UK	4	33	67	36	1	55	45	11	3	24	76	25		
EU-27	96	25	75	924	42	29	71	495	54	21	79	429		

Source: Data were collected in July-September 2012 (See Table 3.5, p. 55 in the main report).

NB: 'na' indicates 'not applicable'; the mixed organisations (public and private) have been included under public; due to the small number of private media organisations surveyed in each country, generalisations should not be made on a country level, however, the data are still indicative on the EU level.

In the United Kingdom, women occupy 25 % of the positions in decision-making bodies in selected media organisations. Women's participation in decision-making bodies in media organisations is higher in public media organisations.

#### Indicator 3: Policies to promote gender equality in media organisations

This indicator tracks the extent to which media organisations address the issue of gender equality within their internal policies. It reviews the presence of codes of conduct, mechanisms for implementation and monitoring gender equality, and also practical measures adopted by organisations in order to support women's career development and to improve the gender balance.

#### It encompasses:

- **Policy measures** including policies on gender equality/codes of conduct; equality opportunities/diversity (to include gender); sexual harassment in the workplace; dignity in the workplace; maternity, paternity and parental leave;
- **Implementation and monitoring mechanisms:** committees on equality-policy issues, harassment advisers; Equality/Diversity Department or officers;
- **Practical measures** to foster women's advancement and the portrayal of women in the media including trainee positions specifically for women; leadership/management training for women; equality-awareness training for staff.

The indicator shows that almost half (47 %) of the selected media organisations in the EU have at least one policy/code for gender equality. A quarter of media companies have at least one implementation and monitoring mechanism in place. Finally, 9 % of media companies have at least one practical measure in place.

Table 8: Policies to promote gender equality in the media organisations

EU-27 and HR	Name of the media organisation	Type: Private/ public	Gender Equal- ity Policy/code of conduct	Equality opportunities/ Diversity Policy	Policy on sexual harassment in the workplace	Dignity at Work policy	Policy relating to Maternity Leave	Policy relating to Paternity Leave
UK	Global Radio	Private		$\sqrt{}$				
UK	Guardian	Private		$\sqrt{}$			$\sqrt{}$	$\sqrt{}$
UK	ITV (Independent Television)	Private	$\checkmark$	$\sqrt{}$	$\sqrt{}$			
UK	BBC	Public	$\checkmark$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\checkmark$	$\sqrt{}$
Total: UK	4 media organisations	Private: 3 Public: 1	50 %	100 %	50 %	25 %	50 %	50 %
EU-27	96 media organisations	Private: 42 Public: 54	26 %	21 %	23 %	18 %	17 %	16 %

Source: Data were collected in July-September 2012 (See Table 3.6, p. 56 and Table 10, p. 100 in the main report).

NB: Due to the small number of private media organisations surveyed in each country generalisations should not be made on a country level; however the data are still indicative on the EU level.

Table 9: Measures to promote gender equality in media organisations

EU-27 and HR	Name of the media organisation	Type: Private/ public	Trainee positions specifically for women	Leadership/management training for women	Equality aware- ness training for staff
UK	Global Radio	Private			
UK	Guardian	Private			
UK	ITV (Independent Television)	Private			$\checkmark$
UK	BBC	Public			
Total: UK	4 media organisations	Private: 3 Public: 1	0 %	0 %	25 %
EU-27	96 media organisations	Private: 42 Public: 54	3 %	6 %	8 %

Source: Data were collected in July-September 2012 (See Table 11, p. 103 and Fig. 2.14, p. 40 in the main report).

NB: Due to the small number of private media organisations surveyed in each country generalisations should not be made on a country level; however the data are still indicative on the EU level.



## **Table 10:** Bodies (practical measures, mechanisms, codes) to promote gender equality in the media organisations

EU-27 and HR	Name of the media organisation	Type: Private/ public	Committee respon- sible for equality policy issues	Harass- ment advisers	Equalities/ Diversity Depart- ment	Equalities/ Diversity Officer
UK	Global Radio	Private				
UK	Guardian	Private			$\sqrt{}$	
UK	ITV (Independent Television)	Private			$\sqrt{}$	$\sqrt{}$
UK	BBC	Public	$\checkmark$		$\sqrt{}$	$\sqrt{}$
Total: UK	4 media organisations	Private: 3 Public: 1	25 %	0 %	75 %	50 %
EU-27	96 media organisations	Private: 42 Public: 54	16 %	4 %	9 %	14 %

Source: Data were collected in July-September 2012 (See Table 12, p. 106 and Table 3.6, p. 56 in the main report)

NB: Due to the small number of private media organisations surveyed in each country generalisations should not be made on a country level; however the data are still indicative on the EU level.

The United Kingdom is one of the 18 Member States where at least one policy to promote gender equality (Gender Equality Policy/code of conduct, Equality opportunities/ Diversity Policy, Policy on sexual harassment in the workplace, Dignity at Work policy, Policy relating to Maternity/Paternity Leave) exists in media organisations.

The United Kingdom is one of the six Member States where at least one practical measures to promote gender equality (Trainee positions specifically for women, Leadership/management training for women, Equality awareness training for staff) exists at least in one media organisation.

Various types of bodies to promote gender equality (Committee responsible for equality policy issues, Harassment advisers, Equalities/ Diversity Department, Equalities/ Diversity Officer) exist in surveyed media companies and The United Kingdom is one of the ten Member States where at least one body to promote gender equality exists in the media organisations.

**EIGE** Conclusions

## Conclusions

The report marks the first effort in the framework of the implementation of the Beijing Platform for Action (BPfA) to propose indicators – measuring the progress of gender equality in media organisations in the EU. It explores the extent to which women occupy decision-making positions across a range of major media organisations in the 27 Member States and Croatia and identifies the extent to which those same organisations have developed gender equality policies, the mechanisms that are put in place to monitor such policies and the kinds of specific initiatives taken to further support women's career development. The existing consensus at the EU level on the need to promote gender equality in the media could be strengthened by regular monitoring and use of the proposed indicators.

EIGE's report reveals that much of the media sector in the EU Member States and Croatia has, on average, women as nearly half the workforce and account for more than half of tertiary level graduates for media-related careers. Despite of this positive trend, the media continues to be male-dominated in most of the EU Member States and Croatia. Looking at the recent employment and educational attainment trends in the United Kingdom, the trend is similar: more than half of tertiary level graduates for media-related careers are women and women make up nearly half the workforce within media industry.

Three indicators have been proposed for measuring objective J.1 of the Beijing Platform for Action on increasing the participation and access of women to expression and decision-making in and through the media, as well as new technologies of communication. Two of these indicators analyse the representation of women in decision-making positions in media organisations and on the decision-making boards of media organisations. The third indicator assesses the existence of policies specifically developed in media organisations for the promotion of gender equality.

The first indicator shows that in the United Kingdom, women occupy 24 % of the decision-making posts in the media organisations and this is lower compared to EU-27 average. Women's participation is higher in public media companies, but they still only reach an average of 29 %.

The second indicator provides information on the proportion of women and men on the boards of media organisations. In the United Kingdom, women occupy 25 % of the positions in decision-making bodies in selected media organisations. Women's participation in decision-making bodies in media organisations is higher in public media organisations.

And finally, the third indicator tracks the extent to which media organisations address the issue of gender equality within their internal policies and shows that the United Kingdom is one of the six Member States where media organisations reported having at least one policy, also at least one practical measure and also at least one implementation and monitoring mechanisms.

#### Recommendations:

- Organisational cultures and structures that prevent women's advancement in decision-making positions should be tackled by internal policies and practical measures in the media sector.
- National policy-makers should be more encouraging in fostering change from a passive commitment towards a more pro-active approach to gender equality in media organisations.
- Good practices should be shared as they are an important prerequisite for change.
- Professional media organisations and associations should act as role models by striving for gender equality in their own internal structures.



### **Endnotes**

- 1 Gallagher, M., An unfinished story: Gender patterns in media employment, UNESCO, Paris, 1995.
- 2 Byerly C. M., *Global report on the status of women in news media* (technical report), International Women's Media Foundation, Washington DC, 2011
- 3 Delano A., Women journalists: What's the difference?, Journalism Studies, Vol. 4, No. 2, 2003, pp. 273-286
- 4 Peters B., *Equality and quality: Setting standards for women in journalism*, IFJ survey on the status of women journalists, International Federation of Journalists, Brussels, June 2001.
- 5 Delano A., No sign of a better job: 100 years of British journalism, Journalism Studies, Vol. 1, No. 2, 2000, pp. 261-272
- 6 There may be other regulatory authorities that monitor media in the EU Member States and Croatia, but we do not have data on those bodies, so these data are indicative rather than comprehensive: some Member States have more than one regulator.
- 7 EFJ/IFJ, A Handbook on Gender Equality Good Practices in European Journalists' Unions, Brussels, I/EFJ, 2012.
- 8 In Chapter 2, the decision-making structures of the media companies were analysed at 5 levels. The analysis of the collected data along these levels showed big similarities between level 4 and 5. Based on this, Indicator 1 should be structured only at 4 levels of decision-making.



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